

| | G4-indicator ¹ | Remarks | Referral to part in the report | Page(s) | Partly/ Entirely |
|--------|--|---|--|---------------------------------|---------------------|
| | General standard disclosures | For in Accordance-Core | Not externally assured | | |
| Strate | gy and Analysis | | | | |
| G4-1 | Statement from the most senior decision maker of the organization. | Relevance of sustainability to the organisation: Strategic priorities and key topics and reflection on position. Broader trends affecting the organisation and influencing sustainability priorities. | Striving for operational excellence in Africa; Report from the Supervisory Board. | 5 6 | Entirely |
| G4-2 | Description of key impacts (economic, environmental and social), risks. | Describe Impact monitoring (method of impact measuring). Dilemma's regarding monitoring impact. Communication strategy towards stakeholders regarding impact of expenditures. Description of risks and opportunities and mechanisms in place to manage these risks and opportunities. | Striving for operational excellence in Africa; Chapter I; Chapter II; Chapter III – stakeholder management. Chapter III – Risk management | 5 17 22-36 49 46-48 | Partly |
| Organi | zational Profile | | | | |
| G4-3 | Name of the organization. | | Cover – front & back; | | Entirely |
| G4-4 | Primary brands, products, and services. | Indicate how these activities relate to the mission and strategy goals of the organisation. | Colophon. Chapter 1 – Outline of FRES. | 12 | Entirely |
| G4-5 | Location of the organization's headquarters. | godie of the organication. | Cover – back; Colophon. | | Entirely |
| G4-6 | Number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report. | | Chapter I – Outline of FRES; Chapter II. | 12 22-36 | Entirely |
| G4-7 | Nature of ownership and legal form. | | Chapter I – Outline of the organisation. | 20 | Entirely |
| G4-8 | Markets served (including geographic breakdown, sectors served, and types of customers and beneficiaries). | | Map of Africa; Chapter I – Outline of FRES; Chapter II. | 7 12 22-36 | Entirely |
| G4-9 | Scale of the organization. | Total number of paid staff (direct and indirect),volunteers and occasionally mobilised (indicate numbers by category). | Chapter II; Chapter III – FRES NL; Part III – Governance; Appendix 4. | 22-36 39 44 | Entirely |
| G4-10 | Total workforce by employment contract, employment type, region and gender. | Employees and volunteers by gender and by employment type (part-time and full time). | Chapter II; Chapter III – FRES NL; Chapter III – Governance; Appendix 4. | 22-36 39 44 | Entirely |
| G4-11 | Percentage of employees covered by collective bargaining agreements. | For FRES NL: 100%; FRES companies: majority. | Appendix 4. | | Partly |
| G4-12 | Organization's supply chain. | Report describes the organisation's supply chain. | Chapter II. | 22-36 | Partly |
| G4-13 | Significant changes during the reporting period regarding the organization's size, structure, ownership or supply chain. | If any, changes are addressed and explained. | Chapter II. | 22-36 | Entirely |





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| G4-16 | Memberships of associations | Committees, board | Chapter III | | Entirely |
| Identifie | d Material Aspects and boun | daries | | | |
| G4-17 | All entities (regional and field offices) included in the organization's consolidated | | Chapter I - Outline of the organization; Chapter IV – Financial Report. | 20 52 | Entirely |
| G4-18 | financial statements. Process for defining report content. | Employees are an important source of information; Information was collected via a standardized questionnaire and several interviews with employees, partners and clients; The quality of information is checked via internal control on several levels and moments. | | | Entirely |
| G4-20 | The Aspect Boundary within the organization for each Material Aspect. | The report claims to be a complete report on FRES; The FRES companies are presented as complete as possible. If any, changes are addressed and explained in the report. | | | Entirely |
| G4-21 | The Aspect Boundary outside the organization for each Material Aspect. | The report claims to be a complete report on FRES. The FRES companies are presented as complete as possible; If any, changes are addressed and explained in the report. | | | Entirely |
| G4-22 | Explanation of the effect of any restatements of information provided in previous reports, and the reasons for such restatement | If any, restatements are addressed and explained in the report. | | | Entirely |
| G4-23 | Significant changes from previous reporting periods in the scope and Aspect Boundaries. | If any, changes are addressed and explained in the report. | | | Entirely |
| Stakeho | lder Engagement | | | | • |
| G4-24 | List of stakeholder groups engaged by the organization. | Stakeholders that are involved: - (Inter)national partners; - Funders / financiers; - Clients of FRES companies; - (paid and non-paid) Employees of FRES companies; -Peer organisations; -national and local governments. | Chapter II; Chapter III – Fundraising; Chapter III – Partners; Appendix 4. | 22-36 40-41 42-43 | Entirely |
| G4-25 | Basis for identification and selection of stakeholders with whom to engage. | | Chapter III – Fundraising; Chapter III – Partners. | 40-41 42-43 | Entirely |
| G4-26 | The organization's approach to stakeholder engagement. | | Chapter III – Stakeholders management. | 49 | Entirely |
| G4-27 | Concerns raised through stakeholders engagement. | Stakeholders ask questions about topics such as political unrest in Mali and Guinea-Bissau, Ebola | Chapter III | 47 | Partly |



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| Report | Profile | | | | |
| G4-28 | Reporting period. | The Annual Report 2014 covers the period 1 January 2014 – 31 December 2014. | | | Entirely |
| G4-29 | Date of most recent previous report. | Annual Report 2013. | | | Entirely |
| G4-30 | Reporting cycle. | Yearly, per calendar year. | | | Entirely |
| G4-31 | Contact point for questions regarding the report or its contents. | | Colophon. | | Entirely |
| GRI Co | ontent Index | | | | |
| G4-32 | The 'in accordance' core option and GRI Content Index. | According GRI G4 Guidelines. | Appendix 6. | | Entirely |
| Assura | Ince | | | 1 | l |
| G4-33 | Policy and current practice with regard to seeking external assurance for the report. | From a cost point of view FRES chose not to seek GRI external assurance for the report | | | Not available |
| Govern | ance | | | | |
| G4-34 | Governance structure of the | | Chapter III – Governance. | 44 | Entirely |
| G4-35 | organization. Process for delegating authority from the highest governance body to senior executives. | Describe process. Reflection of governance body on management and organisation. | Report supervisory board. Chapter I. Appendix 4. | 6 12, 20 | Partly |
| G4-37 | Processes for consultation between stakeholders and the highest governance body on economic, environmental and social topics. | Stakeholder meetings, twice a year; Topics raised relating to program effectiveness. | Chapter III – Governance; Chapter III – Communication; Chapter III – Stakeholders management. | 44 49 49 | Entirely |
| G4-38 | Composition of the highest governance body and its committees by gender, independence, tenure, other significant positions and commitments and executive or non- executive membership. | Specify role, responsibility directors FRES. | Chapter I – Outline of the organisation; Chapter III – Governance; Appendix 4. | 20 44 | Entirely |
| G4-39 | Role of the Chair of the highest governance bodies. | Division of powers between the highest governance bodies and | Chapter I – Outline of the organisation; | 20 | Entirely |
| G4-40 | Nomination and selection processes for the highest governance body and its committees, and the criteria used for nominating and selecting highest governance body members (lengths of tenure) | executives. | Chapter III – Governance; Appendix 4. | 44 | Entirely |
| G4-41 | Processes for the highest governance body to ensure that conflicts of interest are avoided and managed. | FRES endorses the Wijffels Code. | Chapter III – Governance; Appendix 5. | 44 | Entirely |
| G4-42 | Highest governance body's and senior executives' roles in the development, approval, and | | Chapter I – Outline of the organisation; Chapter III – Governance; | 20 44 | Entirely |
| | updating of the organization's purpose, value or mission statements, strategies, policies, and goals related to economic, environmental and social impacts. | | Chapter III – Financial supervision; Appendix 4. | 45 | |



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| G4-44 | Evaluation of the highest governance body's (supervisory board, board FRES) performance with respect to governance of economic, environmental and social topics and report actions taken in response to evaluation. | Report describes processes for evaluation and outcome; procedures for overseeing the organisation adherence of compliance with nationally and internationally agreed standards and principals. | Chapter III; Appendix 4. | 44 | Partly |
| G4-45 | Highest governance body's role in the identification and management of economic, environmental and social impacts, risks, and opportunities | | Chapter III – Governance; Appendix 3; Appendix 4. | 44 | Partly |
| G4-46 | Highest governance body's role in reviewing the effectiveness of the organization's risk management processes for economic, environmental and social topics | | Chapter III – Risk Management. | 46-48 | Entirely |
| G4-47 | Frequency of the highest governance body's review of economic, environmental and social impacts, risks, and opportunities | At least twice a year. | Chapter III – Governance. | 44 | Entirely |
| G4-48 | Highest committee or position that formally reviews and approves the organization's sustainability report and ensures that all material Aspects are covered. | FRES board. | Chapter III – Governance; Appendix 4. | 44 | Entirely |
| G4-49 | Process for communicating critical concerns to the highest governance body. | Employees address the FRES board members directly. | | | Entirely |
| G4-51 | Remuneration policies for the highest governance body and senior executives. | Members of the supervisory board and members of the FRES board without remuneration for services. Senior executives salaries are included in the financial accounts. They are below national averages in similar functions. | Chapter III – Governance; Chapter IV – Financial report; Appendix 4. | 44 52 | Entirely |
| Ethics a | and Integrity | | | • | |
| G4-56 | The organization's values, principles, standards and norms of behaviour such as codes of conduct and codes of ethics. | FRES endorses the Wijffels Code. | Chapter III – Governance; Appendix 5. | 44 | Entirely |
| | standard disclosures | | | | |
| Catego: Econom | | | | | |
| G4-EC1 | Direct economic value generated and distributed on an accrual basis. | Net income, employee wages, payments to government (by country), community investments. | Chapter I – results 2014; Chapter II. | 19 22-36 | Entirely |
| G4-EC4 | | Financial assistance by local governments: Tax reliefs, subsidies, other financial incentives. | Chapter II – Fundraising. | 40-41 | Partly |





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| G4-EC8 | Significant indirect economic impacts, including the extent of impacts. | | Chapter I – Impact of rural electrification by FRES; Chapter II. | 17 22-36 | Entirely |
| G4-EC6 | Proportion Senior and young management hired from local community. | | Chapter II. | 22-36 | Entirely |
| G4-EC9 | Proportion of spending on local suppliers at locations of operation. | Percentage of the procurement budget. | | | Not available |
| Environi | mental | | | 1 | |
| G4-EN2 | Percentage of materials used that are recycled input materials. | For primary processes FRES uses no recycled input materials. | | | Entirely |
| G4-EN8 | Total water withdrawal by source. | FRES does not use a significant amount of water. Water is only | | | Entirely |
| G4-EN9 | Water sources significantly affected by withdrawal of water | used for clearing solar panels. FRES does not use a significant amount of water. | | | Entirely |
| G4-EN10 | Percentage and total volume of water recycled and reused. | FRES does not use recycled water. | | | Entirely |
| G4-EN15 | Direct greenhouse gas (GHG) emissions. | Direct emissions are not calculated. We use diesel for transport and power generation (<5%). | | | Not available |
| G4-EN16 | Indirect greenhouse gas (GHG) emissions. | Indirect emissions are not registered. | | | Not available |
| G4-EN17 | Other indirect greenhouse gas (GHG) emissions. | Other indirect emissions are not registered. | | | Not available |
| G4-EN18 | Greenhouse gas (GHG) emissions intensity. | Emissions are not registered. | | | Not available |
| G4-EN19 | Reduction of greenhouse Gas emissions. | 95% of our electricity production is with solar. Reduction of emissions is not calculated. | | | Not available |
| G4-EN27 | Extent of impact mitigation of environmental impacts of products and services. | | | | Not available |
| G4-EN28 | Percentage of products sold and their packaging materials that are reclaimed by category. | Irrelevant for the primary processes of FRES. | | | Entirely |
| G4-EN29 | Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with environmental laws and regulations. | Zero. | | | Entirely |
| G4-EN32 | Suppliers using environmental criteria. | | Chapter I – Strategy. | 16 | Partly |
| G4-EN34 | Number of grievances about environmental impacts filed, addressed, and resolved through formal grievance mechanisms. | No grievances were registered. | | | Entirely |
| Social Labour I | Practices and Decent Work | | | | |
| G4-LA1 | Total number and rates of new employee hires and employee turnover by age group, gender, and region. | | Chapter II; Chapter III – FRES NL; Appendix 4. | 22-36 39 | Entirely |





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| G4-LA2 | Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation. | Health care, parental leave, retirement provision, stock ownership, training | Chapter II. | 22-36 | Entirely |
| G4-LA5 | Percentage of total workforce represented in formal joint management–worker health and safety committees that help monitor and advise on occupational health and safety programs. | 15% | | 29 | Entirely |
| G4-LA6 | Type and rates of injury, occupational diseases, lost days, and absenteeism, and number of work-related fatalities by region and by gender and measures that have been implemented. | Registered for FRES NL and for the FRES companies. HSE policy improvement in FRES companies will be implemented start of 2015. | Chapter II; Appendix 4. | 22-36 | Entirely |
| G4-LA9 | Average hours of training per year per employee by gender, and by employee category. | Scope and number of training days registered for FRES NL and FRES companies (by gender and position within the company). | Chapter II; Chapter III – FRES NL | 22-36 39 | Partly |
| G4-LA10 | Programs for skill management to support the continued employability of employees and assist them in managing career endings. | Type and scope of programs to upgrade skills of employees. | Chapter II.; | 22-36 | Entirely |
| G4-LA11 | Percentage of employees receiving regular performance and career development reviews, by gender and by employee category. | At FRES NL and at the 5 FRES companies policy and standard procedures exist. Over 80% of employees participate | Chapter II; Appendix 4. | 22-36 | Entirely |
| G4-LA12 | Composition of governance bodies and work force by gender, age group, minority group and other diversity indicators. | FRES reports on diversity by gender and age category (percentage). | Chapter II; Appendix 4. | 22-36 | Entirely |
| G4-LA16 | Number of grievances about labour practices filed, addressed, and resolved through formal grievance mechanisms. | No grievances were registered. | | | Entirely |
| Society | | | | | |
| G4-SO5 | Confirmed incidents of corruption and actions taken. | Zero. | | | Entirely |
| G4-SO6 | Total value of political contributions by country and recipient/beneficiary by country. | Zero. | | | Entirely |
| G4-SO7 | Total number of legal actions for anti-competitive behaviour, anti- trust, and monopoly practices and their outcomes. | Zero. | | | Entirely |
| G4-SO8 | Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with laws and regulations. | Zero. | | | Entirely |





The GRI-index is part of the annual report 2014, English version, as published in print and on www.fres.nl

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|---------|---|---|--------------------------------|---------|---------------------|
| G4-SO11 | Number of grievances about impacts on society filed, addressed, and resolved through formal grievance mechanisms. | No grievances were registered. | | | Entirely |
| Product | Responsibility | | | | |
| G4-PR5 | Results of surveys measuring customer satisfaction. | Customer satisfaction researches are executed frequently. Results are processed into policy and plans. | Chapter II. | 22-36 | Partly |
| G4-PR7 | Total number of incidents of noncompliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship by type of outcomes. | Zero. | | | Entirely |
| G4-PR8 | Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data. | Zero. | | | Entirely |
| G4-PR9 | Monetary value of significant fines for noncompliance with laws and regulations concerning the provision and use of products and services. | Zero. | | | Entirely |

¹ GRI-indicators that are not relevant or not applicable for the work of FRES are not included in this overview.

